



Towards a Sustainable Community Strategy The Local Strategic Partnership's Improvement Plan 2006-07

Produced by Alison Hernandez, LSP Manager

Status:

Draft outline endorsed by LSP Executive 31st May 2006

Second draft endorsed by LSP Board on 3rd July 2006

Final version endorsed by LSP Executive on 16th August 2006

Contents	Page Number
Purpose and background of LSP Improvement Plan	3
Comparison of performance from 2004-05 and 2005-06	5
Improvement Plan Summary – Partnership Management	9
Improvement Plan Summaries - Themes	
Health	10
Education	11
Worklessness	12
Crime	13
Housing	14
Liveability	15
Key Contacts	16

What is the purpose of the Improvement Plan?

Plymouth 2020 - The Local Strategic Partnership has now undertaken two self-assessment and improvement planning processes, which are a core requirement for LSP's in receipt of the Neighbourhood Renewal Fund. This means that Plymouth must assess itself against progress towards meeting the national neighbourhood renewal floor targets in the six theme areas of Crime, Health, Housing, Worklessness, Liveability and Education. It must also measure its progress on whether it delivered its previous Improvement Plan and its partnership management arrangements.

The Improvement Plan identifies areas that require additional focus or activity in order to ensure that targets will be met in the future. This Improvement Plan has seven sections based upon the six theme areas and one for partnership management.

The process that was used for carrying out the self-assessment is set out in figure 1 below:

The Self Assessment Process

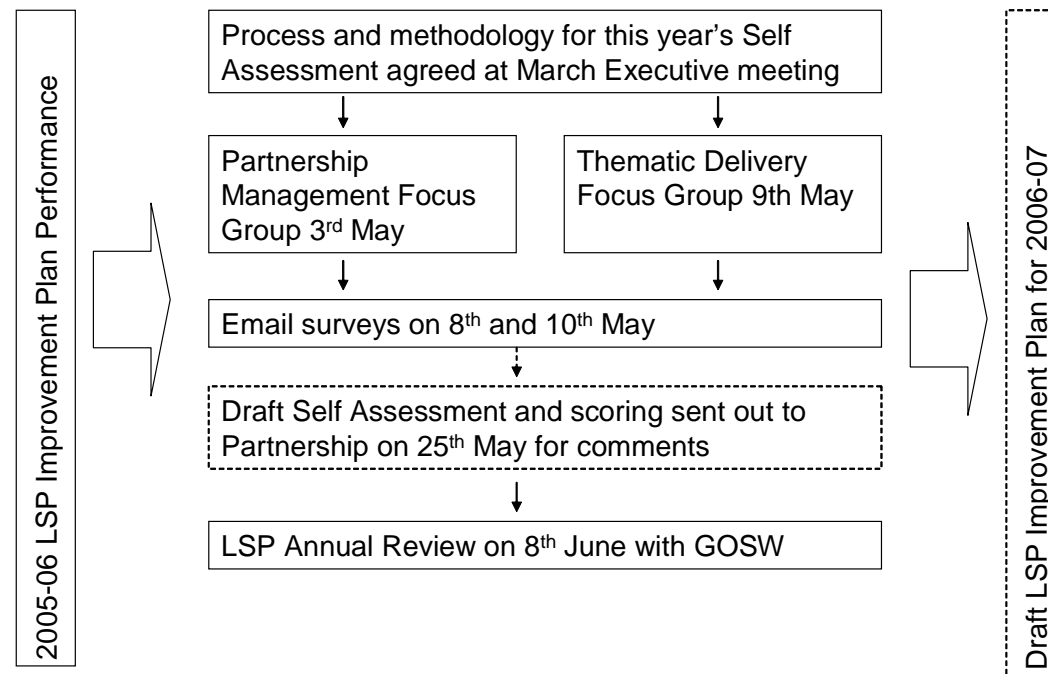


Figure 1

What evidence was used to carry out the self-assessment?

1. Performance of Plymouth 2020's Improvement Plan for 2005/06
2. Thematic Floor Target Action Plans 2006-08
3. LSP Self Assessment Focus Group Results
4. LSP Self Assessment Email Survey Results
5. Plymouth Data Summary by Theme for Self Assessment 2005-06
6. Report comparing Plymouth with England Average & Neighbourhood Renewal Area Average 1997-2008
7. P2020 Neighbourhood Renewal Index of Deprivation 2005
8. Plymouth City Council 4th Quarter Performance Report Jan – Mar 2005
9. Neighbourhood Renewal Fund 3 Approval Panel Minutes May 2006
10. Plymouth City Council Corporate Plan 2006-07 April 2006
11. LSP Interim Statement 'Towards a Sustainable Community Strategy' April 2006.
12. Progress in Partnership Working through Plymouth 2020 Audit 2005-06 – Audit Commission March 2006
13. NRF 2005/06 Draft Annual Return May 2006
14. Terms of reference for LSP Visionary theme groups

How is the partnership scored?

To ensure consistency across the country we have been asked to use the guidance below.

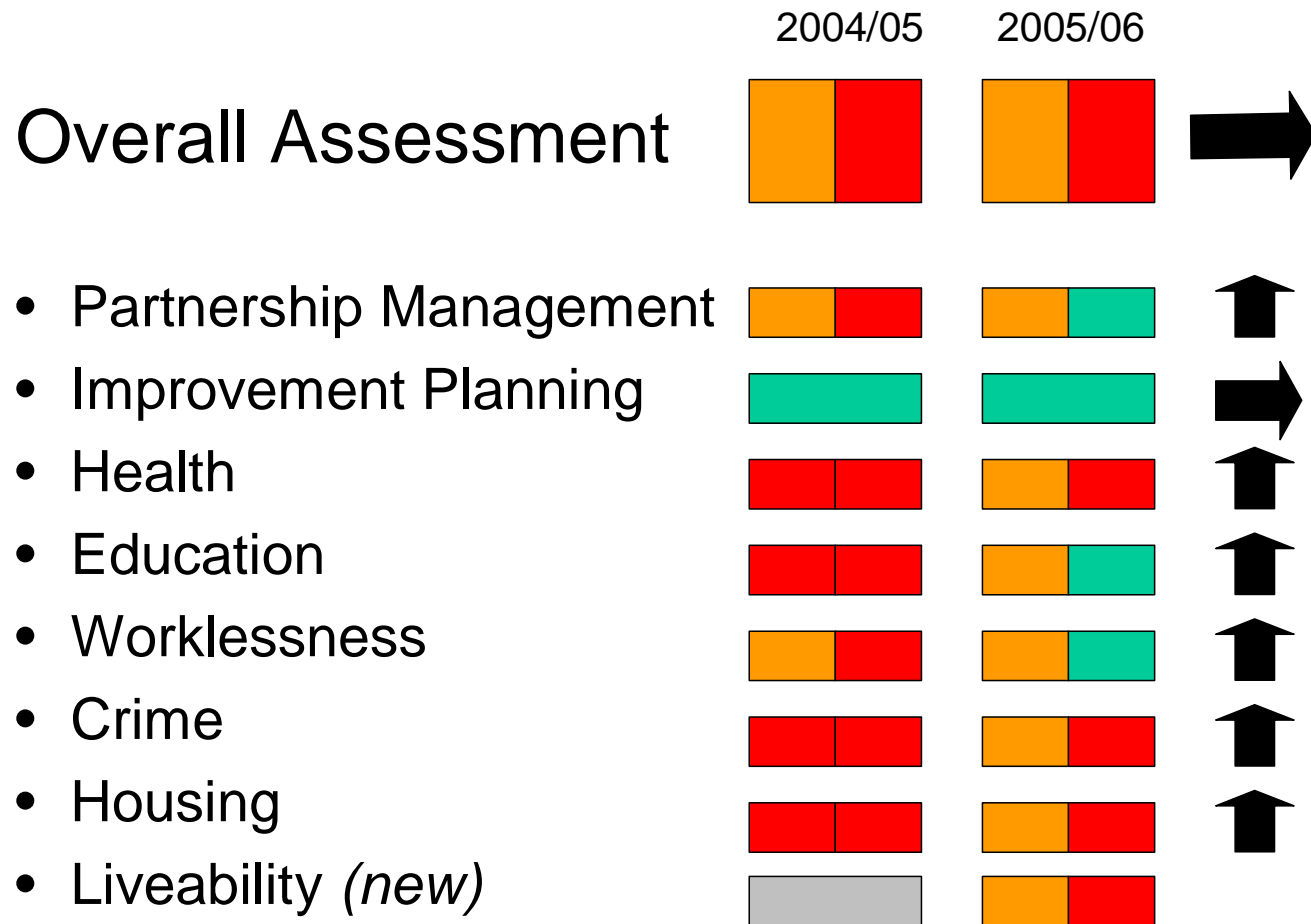
- Six traffic light assessments for delivery in 2005/06 (one for each of the six theme areas of crime, education, housing, health, employment and liveability) based on the LSPs performance over the last 12 months
- One traffic light assessment for partnership management based on performance over the last 12 months
- One traffic light assessment for improvement planning based on LSP priorities for the next 12 months and their capability to deliver them

All LSPs should use the below traffic light assessments as a basis to reach an overall traffic light assessment for their LSP. To do this, LSPs should the numerical system in the table below.

1	2	3	4
Traffic light assessment	Point per assessment	Minimum points required from the 6 thematic assessments (health, worklessness, crime, housing, education and liveability)	Total points required from all 8 assessments (which includes partnership management and improvement planning)
Green	4	22	26 – 32
Amber/green	3	18	21 – 25
Amber/red	2	12	16 – 20
Red	1	11 or less	15 or less

What is the result of Plymouth 2020's self-assessment?

How does it compare to last year?



N.B.
 We will be required to demonstrate progress against our milestones in the Improvement Plan and Floor Target Action Plans by the mid-year review in late Oct/early Nov in order to ensure the release of 100% of the Neighbourhood Renewal Fund in 2007-08.

Summary of Improvement Plan Priorities 2006-07: Partnership Management/Qualitative Issues

Partnership Management/Qualitative issues – Improving delivery					
Ref	Focus for improvement	Targets	Milestones	Lead Officer	Resources
.	LSP Management Resources	To secure appropriate resources to the LSP team by August 2006	Performance Officer in place by August 06 Exit strategy arrangements in place for FTAP project lead by August 06 Strategy Review officer in place by Oct 06 Communications Asst in place by Oct 06 Theme leads resource and support needs established by Oct 06	LSP Manager	£120,000 NRF £170,000 PCC
	Baseline collection	To establish baselines for stronger outcomes related to the LAA by Sept 2006	Research commissioned by Sept 06 Results analysed by Dec 06 Baselines set by Dec 06 Targets set by March 07 LAA process informed by March -07	Safe & Strong Co-ordinator	£25,000 NE PCC in-kind
	Neighbourhood Management	To establish the pilot neighbourhood management arrangements by Sept 2006	Project leader appointed by June 06 Steering group in place by July 06 Delivery plan produced by Dec 06 Neighbourhood Forums piloted by March 07	Head of Housing Services	£412,800 NE Yr 1 4 Yrs of funding
	Floor Target Action Plans	To manage the delivery of FTAPs by Sept 2006	Process for ensuring cross-cutting issues are addressed and established by June 06 Process for ensuring VCS are involved and engaged is established by June 06 Governance arrangements in place for FTAPs by August 06 Performance Officer appointed by August 06 Theme leads resource and support needs established by Oct 06 Exit strategy of FTAP project lead in place by August 06 Baselines/trends for priority groups available by Sept 06 Sustainability impact assessments carried out by Oct 06 Neighbourhood Index of Deprivation updated by Oct 06 NRF programme reflects priorities within FTAPs by Oct 06 Equality impact assessments carried out by Dec 06 LAA reflects neighbourhood renewal floor target action planning approach by March 07	Project Lead, FTAPs	As per theme

Partnership Management/Qualitative issues – Improving delivery (cont)					
Ref	Focus for improvement	Targets	Milestones	Lead Officer	Resources
	LSP funding allocation process	To achieve within 5% of spend on allocations of funding by June 2007	VCS procurement process in place by Oct 06 NRF 3 programme fully developed by Oct 06 Safe & Strong programmes fully developed by Oct 06 Contracts in place by Dec 06 NRF 2 Programme evaluated and published by Oct 06 Mid-year monitoring of programmes by Oct 06	External Programmes Manager	£120,000 NRF
	Voluntary & Community Sector				
	<ul style="list-style-type: none"> Raising the profile and understanding of Compact Plus 	To integrate the principles of Compact Plus into the work of the LAA/Sustainable Community Strategy Framework by March 2007	To be established by Sept 06	LSP Manager	To be established
	<ul style="list-style-type: none"> Improve representation and consultation 	To secure effective community engagement in the FTAP delivery, Sustainable Community Strategy and the LAA development process	Statement of community involvement for LAA produced by Sept 06 CVS election process redeveloped by July 06 CVS Election process promoted by Sept 06 Potential reps identified by Sept 06 LSP Forum organised by Sept 06 Second round of elections complete by Oct 06 Elected reps attend theme groups by Oct 06 Induction programme developed by Sept 06 12 Monthly Newsletters produced by March 07	Asst Director, Plymouth Community Partnership	£101,032 CEN
	<ul style="list-style-type: none"> Improve capacity of CVS to be involved in the delivery of services 	To continue to develop procurement systems to enable opportunities for the VCS To support the Change Up agenda for the CVS	Contracts for transitional funding in place by July 06 Performance management system in place by Oct 06 LAA procurement process considering VCS in place by March 2007 Milestones to be established by Oct 06	External Programmes Manager Director of Plymouth Community Partnership (Lead for Plymouth's Change Up Consortium)	£300,000 NRF £10,000 Change up

Partnership Management/Qualitative issues – Improving delivery (cont)					
Ref.	Focus for improvement	Targets	Milestones	Lead Officer	Resources
	Performance & Risk Management	To implement the Performance Management Framework by Oct 2006	Strategic Risk register updated by August 06 Resource procured to lead on project by August 06 Performance reports produced by Oct 06 Neighbourhood Index of Deprivation updated by Oct 06 Business case developed for PMF systems by March 07	Policy & Performance Officer, Plymouth City Council	PCC In-kind
	Diversity & Equality	To produce an implementation plan based on Race Equality Assessment (report expected Sept) Equalities Impact Assessment to be carried out for all FTAPs by Oct 2006 To support 2 newly elected BME Board members	Results of assessment shared with LSP Exec by Nov 06 Recommendations prioritised by Nov 06 Implementation plan produced by Dec 06 Milestones to be established by Sept 06 Mentoring in place by August 06 BME reps attend Board by Sept 06 Induction programme developed by Sept 06	LSP Manager Project Lead, FTAPs Chief Executive, Fata He/ Assistant Director, Plymouth Community Partnership	To be established
	LSP Governance arrangements	To streamline partnership governance arrangements and to align with SCS/LAA by March 2007	Cabinet members appointed by June 06 Theme groups meetings for year established by August 06 VCS reps appointed by Sept 06 and Dec 06 Decision making structures formalised for each group by Jan 06	Head of Policy & Performance, PCC	LSP In-kind
	City Strategy	To develop a Sustainable Community Strategy by March 2007 and align with LAA	Research good practice on SCS by August 06 Draft LAA 3 yr outcomes by Sept 06 Develop vision for the 3 year LAA by Sept 06 Resource procured to lead on the SC Strategy and reviews by Oct 06 Review of LA 21, NRS and City Strategy by Oct 06 Revise Sustainable Community Interim Statement vision and strategic objectives by Dec 06 Production of Sustainable Communities Strategy by April 07	LSP Manager	To be established
	Communications	To improve the communication mechanisms by Dec 2006	Develop outline Plymouth 2020 website by August 06 Organise LSP forum in May 06 and Sept 06 Appoint communications assistant by Oct 06 Produce LSP newsletter by Nov 06 and Feb 07	LSP Manager	To be established

Summary of Improvement Plan Priorities 2006-07: Partnership Management/Qualitative Issues (/cont.)

Priority Groups	Rationale for selection
<p>People from black and minority ethnic communities, older people, younger people</p> <p>Priority Neighbourhoods 2006-08 Stonehouse, North Prospect, Devonport, City Centre, Barne Barton</p> <p>Transitional Priority Neighbourhoods 2006-08 Honicknowle, Ernesettle</p>	<p>LSP Self-assessment 2005-06</p> <p>LSP Improvement Plan 2005-06</p> <p>P2020 Neighbourhood Renewal Index of Deprivation 2005</p> <p>LSP Interim Statement 2006-07 & City Strategy</p> <p>Safer & Stronger Communities Fund agreement 2006-07</p> <p>LSP Race Relations Project</p> <p>Audit Commission Update report March 2006</p>

Summary of Improvement Plan Priorities 2006-08: HEALTH

Section 8. TARGETS

Aims Health Proposal 6.1	Objectives	NRF required?	Outputs	Outcomes	Impact
<p>1.To increase levels of public health activity on the primary prevention of circulatory diseases (CHD and strokes) and cancer in the 20% worst performing neighbourhoods: Stonehouse, North Prospect, Keyham, Devonport, Barne Barton, Efford, Honicknowle and St. Budeaux.</p> <p>2. To raise levels of health by promoting healthy lifestyles</p> <p>3. To develop greater awareness of the local determinants of ill health both within neighbourhoods and those organizations with the capacity to tackle these determinants</p>	<p>1. Deliver the Community Public Health Practitioner service within South, South West and North West Plymouth. Staff are based within Stonehouse, Devonport and North Prospect.</p> <p>2. To Provide more Community Public Health Practitioners within targeted neighbourhoods</p> <p>3. To establish programmes within targeted neighbourhoods to promote healthy lifestyles</p>	<p>No</p> <p>Yes</p> <p>Yes</p>	<ul style="list-style-type: none"> • 1 Member of Staff recruited and training completed by Sep 06 • 20 new health initiatives provided (Numbers of Health MoTs, healthy eating groups, smoking cessation workshops or physical activity sessions) over 2 yrs • 100 residents participating in initiatives (by age, gender, ethnicity and residence) over 2 yrs • Empowerment measures such as numbers of residents self initiating health promoting activity. (Group surveys every year) • 4 locally based health promotion campaigns completed per yr over 2yrs <p>Use of primary care health data (QOF- Quality and Outcome Framework [disease registers/prescribing patterns etc]) to target interventions and to monitor change in health of residents as a more useful measure of health than morbidity data. Measured by the number of strategies influenced by QOF data - target one per year.</p>	<ul style="list-style-type: none"> • Increased levels of physical activity in children & families and targeted single men and women. (Marjon University currently developing measures, Plymouth Citizens panel use) Numbers attending Exercise on Prescription and other Physical Activity services) • Improved diet in children & families and targeted single men and women. (Group surveys) • Reduced incidence of smoking in young people and adults. (Health Visitor data) • Reduced levels of obesity in young people and adults. (GP data) • More effective links between residents and health impacting public services. (Case examples) • Reduced incidence of preventable disease. (Mortality data) • Increased levels of breastfeeding. (Midwifery and HV data) 	<p>The major impact of this proposal will be reduced inequalities in health as measured by Circulatory Disease and Cancer mortality between neighbourhoods over the longer term. Other health measures such as life expectancy and infant mortality will be improved. Changes will also be brought about through having a population more engaged in looking after its own health and one in which the determinants of health are addressed. This will include reduced demands on the NHS thus allowing for improved levels of service to patients with acute need and reductions in incapacity benefit and other health related benefits. However, these impacts require politically sustained support for proposals and interventions of this type due to the long-term nature of public health change.</p>

Aims Health Proposal 6.2	Objectives	NRF required?	Outputs	Outcomes	Impact
<p>To increase the access to and uptake of circulatory disease and cancer prevention and treatment services within primary care in the 20% worst performing neighbourhoods (NF data)</p>	<p>To establish a complete and accurate CHD register in all practices in the targeted neighbourhoods (with the aim of rolling this out across the city) and establishing a process to ensure that the registers are kept up to date.</p>	No	<p>All GP practice registers in place within priority neighbourhoods by December 06</p>	<p>All practices have an active CHD register with 100% of patients. At risk patients contacted for health assessment and advice.</p>	<p>Reduction in health inequalities that exist between the most and least deprived areas in Plymouth as well as a continued reduction in overall CHD and cancer death rates by 2010.</p>
	<p>To develop an exercise on referral programme (EOP) service review with emphasis on the needs of the health priority neighbourhoods.</p>	Yes	<p>Service Review completed by Feb 07</p>	<p>Increased levels of physical activity in patients with established CHD or risk factors for CHD and stroke and other long term conditions</p>	
	<p>To recruit GPs (part-time) with a Specialist Interest in CHD and Stokes</p>	No	<p>Specialist GPs recruited and in post. 2 by August 06 and 1 by December 06.</p>	<p>Decrease in number of strokes and Circulatory Disease mortality by 2010.</p>	
	<p>To establish a cancer screening health promotion programme pilot to focus primarily on the targeted neighbourhoods.</p>	Yes	<p>Programme implemented by Jan 07 Evaluation and mainstream commissioning proposal completed by March 08</p>	<p>Increase in uptake of cervical and breast screening by 2007.</p>	
	<p>Community Metabolic and Weight Management Clinic</p>	No	<p>Clinic established and receiving referrals by July 2006</p>	<p>Increase in number of people accessing cancer support services by 2007.</p>	
<p>Reduction on year on year increase in obesity</p>					

Health Proposal 6.3. Aim	Objectives	NRF required?	Outputs	Outcomes	Impacts
To incorporate NR health priorities in city health and wellbeing policies and plans	1. To establish a multi-agency Health Partnership with reducing health inequalities as a key purpose.	No	<ol style="list-style-type: none"> 1. The Health Theme Partnership established with agreed terms of reference to include Neighbourhood Renewal. April 2006 2. Theme Lead and partnership support arrangements Identified. April 2006 3. Agreed work programme developed with clear Neighbourhood Renewal Health elements identified. Published October 2006, April 2007, April 2008. 	<ol style="list-style-type: none"> 1. Incorporation within partners' strategic and operational plans of targeted investment, commissioning and service development in Neighbourhood Renewal areas which tackles the specific Neighbourhood Renewal health targets. 2. Effective partnership working (as measured by partnership assessment tool). March 2007. 3. Delivery of work programme. (See WP timescales). 	<p>The major impact of this proposal will be reduced inequalities in health in Neighbourhood Renewal areas as measured by the Neighbourhood Renewal Health Floor Targets.</p> <p>The proposal will also lead to a greater level of shared and sustained responsibility for health and health inequality across partner agencies in Plymouth.</p> <p>Delivery of Neighbourhood Renewal floor targets through mainstreamed service activity.</p>
	2. To carry out health inequality impact assessments of public plans and programmes which influence priority Neighbourhood Renewal areas.	No	3 Health Inequality Impact assessments conducted, of public sector plans and programmes, particularly those that influence priority Neighbourhood Renewal areas.	Objective evidence that the NR health floor target impacts of assessed proposals are considered at planning stages.	Achievement of Health Floor Targets.
Priority Groups People from black and minority ethnic communities, cash poor older people, young low-income parents, single men and women, children and families Priority Neighbourhoods 2006-08 Stonehouse, North Prospect, Keyham, Devonport, Barne Barton, Efford, Honicknowle, St Budeaux				Rationale for selection P2020 Neighbourhood Renewal Index of Deprivation 2005 Health Floor Target Action Plan 2006-08	

FOR FURTHER INFORMATION PLEASE REFER TO THE HEALTH FLOOR TARGET ACTION PLAN

Summary of Improvement Plan Priorities 2006-08: EDUCATION

KS4 Vocational Training

Aims – (changes against the problem identified in the needs assessment)	Objectives (Activities)	Outputs/Indicators (Measurement of your activities)	Targets with milestones	Outcomes Indicators – (Changes and benefits that take place as a result of the activities which relate to specific aims)	Targets with milestones	Impacts – Indicators that underpin your floor targets or indicators that help to support the floor target indicators in a significant way	
To raise the level of attainment of pupils for the targeted neighbourhoods at KS4	To set up a BTEC First Science course at Stoke DCC	No of BTEC 1 st Science course at SDCC	1 by Sept 2006	Number of students achieving a GCSE equivalent A to C	70% of Stoke Damerel CC students sitting BTEC exams achieving A – C grades by 2007	Percentage of young people achieving equivalent to 5 GCSE's (A – C)	To increase the percentage of young people achieving 5 GCSE's (A – C) from 50% in 2005 to 66% at Stoke Damerel CC
		Number of Students enrolled in BTEC First Science 2 and 4 GCSE equivalent	180 by Sept 2006 at Stoke Damerel CC				
			500 by September 2007 at John Kitto and Tamarside		70% of John Kitto pupils sitting BTEC exams achieving A – C BY 2008		To increase the percentage of young people achieving 5 GCSE's (A – C) at John Kitto CC from 37% in 2005 to 52% in 2009
						70% of Tamarside pupils sitting BTEC exams achieving A – C BY 2008	
						Percentage of young people from Stonehouse, Barne Barton and North Prospect achieving equivalent to 5 GCSE's (A – C)	To increase the percentage of young people achieving 5 GCSE's (A – C) in North Prospect from x in 2005 to x in 2009
							In Stonehouse from x in 2005 to x in 2009
							In Barne Barton from x in 2005 to x in 2009

KS3

Aims – (Changes against the problem identified in the needs assessment)	Objectives (Activities)	Outputs/Indicators (Measurement of your activities)	Targets with milestones	Outcomes Indicators – (Changes that take place as a result of the activities which relate to specific aims)	Targets with milestones	Impacts – Indicators that underpin your floor targets or indicators that help supports the floor target indicators in a significant way	Targets with Milestones
To increase the % of pupils meeting the national expectation at the end of KS3 & KS4	1. To run a pilot project which will provide information and support to families of vulnerable pupils (5 – 16) in order to improve attendance of pupils and engagement of families with the educational opportunities available in primary and secondary schools	No. of Education Welfare Family Liaison Workers appointed on 2 yr contracts No of Information support workers appointed on a 2 year contract	2 Information support workers appointed by Sep 2006 on the neighbourhoods 2 Education Welfare Family Liaison workers appointed by Sep 2006 in the neighbourhoods	Improved authorised/Unauthorised attendance	All pupils including those from the neighbourhoods supported by the 4 key workers will improve attendance by at least 3% by July 2007	Key Stage 3 attainment	By 2007 attainment at level 5+ in English is: JKCC 60%, SDCC 68%, Tamarside 56% By 2007 attainment at level 5+ in English is: Stonehouse 57%, Barne Barton 56%, North Prospect 41% By 2007 attainment at level 5+ in Maths is: JKCC 61%, SDCC 68%, Tamarside 58%
	2. To develop, within the Framework of the Study Support Code of Practice, study support provision in the three neighbourhoods, in order to improve attendance and educational attainment.	No. of study support programmes for each neighbourhood	3 Study support programmes in place for the autumn term 06. Revised study support programmes in place for each of the subsequent terms Spring 07, Summer 07, Autumn 07, Spring 08, Summer 08	15 indicators of the Quality in Study Support Code of Practice	Our practice is judged to be in the 'emerged' category in all 3 neighbourhoods by July 07, our practice is judged to be in the 'established' category in at least one neighbourhood by July 08, our practice is judged to be in the 'established' category in all 3 neighbourhoods by July 09		By 2007 attainment at level 5+ in Math is: Stonehouse 61%, Barne Barton 57%, North Prospect 48% By 2007 attainment at level 5+ in Science is: JKCC 56%, SDCC 68%, Tamarside 52%
							By 2007 attainment in at level 5+ in Science is: Stonehouse 67%, Barne Barton 53%, North Prospect 53%
		Number of coaches trained in each school		No of internal pupil referrals for low level disruption	Reduce in each school by 10% in 07/08 and 20% in 08/09		By 2008 attainment in level 5+ in English is: JKCC 62%, SDCC 72%, Tamarside 59%
			5 Behaviour coaches trained in SDCC, JKCC, Tamarside by July 07 and on the coaching directory				By 2008 attainment in level 5+ in English is: Stonehouse 60%, Barne Barton 59%, North Prospect 44%
	3. To plan, resource and deliver an accredited training programme for a team of 15 Behaviour Coaches: 5 from each secondary schools, in order to reduce low level disruption in Key Stage 3 classes.		5 further behaviour coached trained in SDCC, JKCC, Tamarside by July 08 and on the coaching directory		<i>(Possible target yet to be agreed) To reduce incidents of anti social behaviour in local communities linked to exclusions- reported by pupils from neighbourhood during school hours by 10% in 07 and 20% in 08</i>		By 2008 attainment in level 5+ in Maths is: JKCC 62%, SDCC 72%, Tamarside 58%
	4. To investigate and implement changes to the KS3 curriculum in order to maximise the progress of learners.	New year 7 curriculum models in place	o The three secondary schools; Stoke Damerel CC, Tamarside and JKCC implement a new curriculum in September 2007 for targeted groups of year 7 pupils or for their whole cohort.	Progress of targeted pupils.	All targeted pupils, including those from the neighbourhoods have made at least half a national curriculum more progress after 1 year of intervention (summer 08) than their counterparts		By 2008 attainment in level 5+ in Maths is: Stonehouse 64%, Barne Barton 60%, North Prospect 51%
			o The three secondary schools; Stoke Damerel CC, Tamarside and JKCC implement a new curriculum in September 2008 for targeted groups of year 8 pupils or for their whole cohort.				By 2008 attainment in level 5+ in Science is: JKCC 58%, SDCC 72%, Tamarside 52%
		o The three secondary schools; Stoke Damerel CC, Tamarside and JKCC implement a new curriculum in September 2009 for targeted groups of year 9 pupils or for their whole cohort			By 2008 attainment in level 5+ in Science is: Stonehouse 70%, Barne Barton 56%, North Prospect 52%		

Early Years

Aims - (changes against the problem identified in the needs assessment)	Objectives (Activities)	Outputs/Indicators (Measurement of your activities)	Targets with milestones	Outcomes Indicators - (Changes and benefits that take place as a result of the activities which relate to specific aims)	Targets with milestones	Impacts - Indicators that underpin your floor targets or indicators that help to supports the floor target indicators in a significant way	Targets with Milestones
To improve children's attainment at Early Years standards and at school and beyond	To set up a Family and Child Learning Centre at SDCC	Family and Child Learning Centre at SDCC set up	1 set up by Sept 06	No of children who attend the Centres	8 vulnerable children identified and early referrals to appropriate interventions made	Children's attainment at Early Years standards and at school and beyond is measurably improved	20 no of children from the targeted neighbourhoods attain the Early Years Floor Target
	To set up outreach centres	No of outreach centres set up	Stonehouse Sep 06 Barne Barton, Weston Mill and North Prospect Sep 07	Childrens behaviour, attendance and attainment	Childrens attendance is improved by 5%, 10 children from the targeted neighbourhoods attain the floor target by July 07		
	To organise a Partnership group to oversee the project	No of Partnership Management Groups set up	1 by Sep 06				
	To provide parenting courses and pre accredited training	No of courses provided	1 x Step Up to Childcare 3 x other courses	No of adults completing courses	16 adult learners complete June 07		
		No. of adults enrolled	20 adult learners enrolled Sep 06 30 adult learners enrolled Sep 07		26 adult learners complete June 08		
				No of adults progressing to accredited courses	60%2007 84% 2008		
		To provide accredited training	No of courses provided	1 x NVQ2, 1 x After School qualifications	No of adults attaining a qualification		No of parents entering the job market
	No of adults enrolled		12 adult learners enrolled Sep 07	10 Adult learners attain qualification June 08			
			22 Adult learners enrolled Sep 08	18 adult learners attain qualification June 09			
	Note - these clients will be linked to the Worklessness FTAP						

<p>Priority Groups Pupils from John Kitto Community Centre, Tamarside Community College, Stoke Damerel Community College, Parkside School</p> <p>Priority Neighbourhoods 2006-08 Stonehouse, North Prospect, Keyham, Devonport, Barne Barton, Efford, Honicknowle, St Budeaux</p>	<p>Rationale for selection P2020 Neighbourhood Renewal Index of Deprivation 2005 Education Floor Target Action Plan 2006-08</p>
---	--

FOR FURTHER INFORMATION PLEASE REFER TO EDUCATION FLOOR TARGET ACTION PLAN

Summary of Improvement Plan Priorities 2006-08: WORKLESSNESS

Aim	Objective	Output Indicator	Output Target	Outcome Indicator	Outcome Target	Impact
Reduce numbers of long-term workless particularly those in receipt of incapacity benefit in the neighbourhoods of Devonport, Stonehouse, North Prospect and Barne Barton	Provide outreach services to engage with hard to reach clients claiming incapacity benefit	Number of Clients Engaged	200 clients registered in 2006/07	% of clients progressing to job training or work	80% of clients progressing to job training	Reduce incapacity benefit claimants by 25% in the target neighbourhoods so that no neighbourhood is more than double the City average by 2010
			600 clients registered in 2007/08			
			600 clients registered in 2008/09			
			600 clients registered in 2009/10			
	Provide relevant training to point of job readiness	Number of clients engaged in training	160 clients engaged in job readiness training in 2006/07	% of clients completing training	80% of clients complete job readiness training	Stonehouse 278 claimants Devonport 145 claimants North Prospect 137 claimants Barne Barton 100 claimants
			480 clients engaged in job readiness training in 2007/08			
			480 clients engaged in job readiness training in 2008/09	% of clients receiving a qualification as a result of training	50% of clients receiving a qualification	
			480 clients engaged in job readiness training in 2009/10			

	Provide brokering arrangements between clients and employers specifically relating to <ul style="list-style-type: none"> • Construction • Retail • Health 	Number of clients accessing employment	140 clients access employment in 2006/07 380 clients access employment in 2007/08 380 clients access employment in 2008/09 380 clients access employment in 2009/10	% of clients accessing sustainable employment Sustainable employment is for six months or longer	50% of clients access sustainable employment 90 clients in sustainable employment in 2006/07 190 clients in sustainable employment in 2007/08 190 clients in sustainable employment in 2008/09 190 clients in sustainable employment in 2009/10	
--	--	--	--	---	---	--

Priority Groups Incapacity benefit claimants Priority Neighbourhoods 2006-08 Stonehouse, North Prospect, Devonport, Barne Barton	Rationale for selection P2020 Neighbourhood Renewal Index of Deprivation 2005 Worklessness Floor Target Action Plan 2006-08
---	--

FOR FURTHER INFORMATION PLEASE REFER TO WORKLESSNESS FLOOR TARGET ACTION PLAN

Summary of Improvement Plan Priorities 2006-08: CRIME*

Crime - Improving delivery					
Ref.	Focus for improvement	Targets	Lead Officer	Milestones	Resources
	Violent crime	To reduce recorded incidents of violent crime in <ul style="list-style-type: none"> • Stonehouse by X%* • Barne Barton by X%* • North Prospect by X%* • Devonport by X%* 	Sarah Hopkins, Community Safety Manager, Plymouth City Council	Revision of targets underway according to GOSW advice by August 06 Improvement targets to be completed by Sept 06 (subject to GOSW approval) Milestones to be established by Oct 06 (subject to GOSW approving targets)	£170,879 NRF
	Criminal damage	To reduce recorded incidents of criminal damage in <ul style="list-style-type: none"> • Stonehouse by X%* • Barne Barton by X%* • North Prospect by X%* • Devonport by X%* 	Sarah Hopkins	Revision of targets underway according to GOSW advice by August 06 Improvement targets to be completed by Sept 06 (subject to GOSW approval) Milestones to be established by Oct 06 (subject to GOSW approving targets)	£38,000 NRF
	Vehicle Crime	To reduce recorded incidents of vehicle crime (theft of, theft from and interference with) in <ul style="list-style-type: none"> • Stonehouse by X%* • Barne Barton by X%* • North Prospect by X%* • Devonport by X%* 	Sarah Hopkins	Revision of targets underway according to GOSW advice by August 06 Improvement targets to be completed by Sept 06 (subject to GOSW approval) Milestones to be established by Oct 06 (subject to GOSW approving targets)	To be established
	Capacity to deliver FTAP and LSP work programmes	To establish resources plan to deliver on FTAPs and LSP work programmes by August 2006	Morris Watts, Chief Supt, Devon & Cornwall Police	Review of lead officer's capacity carried out by Sept 06 Further resources identified to support lead officer as appropriate by Oct 06	To be established
Priority Groups Priority Neighbourhoods 2006-08 Stonehouse, North Prospect, Devonport, Barne Barton			Rationale for selection P2020 Neighbourhood Renewal Index of Deprivation 2005 Crime Floor Target Action Plan 2006-08		

FOR FURTHER INFORMATION PLEASE REFER TO THE CRIME FLOOR TARGET ACTION PLAN (SUBJECT TO REVISION OF TARGETS)

Summary of Improvement Plan Priorities 2006-08: HOUSING

PRIVATE SECTOR FLOOR TARGET ACTION PLAN TARGETS

Aims (changes against the problem identified in the needs assessment)	Objectives (Activities)	Outputs/indicators (Measurement of your activities)	Targets with milestones	Outcomes Indicators (changes and benefits that take place as a result of the activities which relate to specific aims)	Targets with milestones	Impacts (indicators that underpin your floor targets or indicators that help to support the floor target indicators in a significant way)	Targets with milestones
1. Improve the standard of private sector housing for vulnerable households. 2. Increase the number of vulnerable households in decent homes.	CPO Capital Recycling Project Set up and deliver capital recycling initiative for Empty Homes.	Number of properties purchased	0607 - Exact number of empty properties in Stonehouse identified.	Properties brought back into use	07/08 = 1 08/09 = 1 09/10 = 1	ODPM Private Sector Housing Floor Target - vulnerable households occupying decent housing by 2010 = 67.24%	1. ODPM Target - 70% of vulnerable households occupying decent housing by 2010. 2. PCC estimated position towards Floor Target without NRF (& DRC funding) = 67.24%
				Dwellings made decent and occupied by vulnerable households	07/08 = 1 08/09 = 1 09/10 = 1		3. PCC estimated position by 2010 towards Floor Target with NRF (& DRC funding) - 67.45%.
				Availability of funding for CPO compared to baseline of £0 in 0506	300% increase of capital 06/07 - 09/10 compared to baseline of £0 in 0506		4. PCC estimated stretch of 0.21% as a result of NRF (& DRC funding)

Aims (changes against the problem identified in the needs assessment)	Objectives (Activities)	Outputs/indicators (Measurement of your activities)	Targets with milestones	Outcomes Indicators (changes and benefits that take place as a result of the activities which relate to specific aims)	Targets with milestones	Impacts (indicators that underpin your floor targets or indicators that help to support the floor target indicators in a significant way)	Targets with milestones
	Shared Equity	Shared Equity	Shared Equity	Shared Equity	Shared Equity		
	Conduct feasibility study on shared equity for vulnerable households in non-decent homes. If successful		Model developed 06/07	If model successful increase investment of capital funding in decent homes	07/08 = £100k 08/09 = £100k 09/10 = £100k		
	Implement an appropriate model to pilot in Stonehouse	If model successful, vulnerable households in non-decent dwelling entering into shared equity release agreement	06/07 = 0 07/08 = 5 08/09 = 5 09/10 = 5				
	Private Sector Initiative	Private Sector Initiative	Private Sector Initiative	Private Sector Initiative	Private Sector Initiative		
	Provide support, advice to landlords, tenants and owner occupiers in Stonehouse and Devonport	House condition reports undertaken in Stonehouse	06/07 = 10 07/08 = 60 08/09 = 50 09/10 = 25	Dwellings made decent and occupied by vulnerable households	06/07 = 0 07/08 = 6 08/09 = 14 09/10 = 22		

Deliver Assistance (Grants/Loans) for S/H and D/P	Landlord Grants/Loans in S/H and D/P provided to vulnerable and non-decent households	06/07 = 0 07/08 = 4 08/09 = 8 09/10 = 12	Increased standard of housing for vulnerable households in S/H and D/P in non-decent dwellings (positive outcomes which don't achieve Decency)	06/07 = 0 07/08 = 2 08/09 = 6 09/10 = 10
---	---	---	--	---

Deliver localised Urban Care service in Stonehouse

Deliver promotional campaigns in Stonehouse and North Prospect

Aims (changes against the problem identified in the needs assessment)	Objectives (Activities)	Outputs/indicators (Measurement of your activities)	Targets with milestones	Outcomes Indicators (changes and benefits that take place as a result of the activities which relate to specific aims)	Targets with milestones	Impacts (indicators that underpin your floor targets or indicators that help to support the floor target indicators in a significant way)	Targets with milestones
	Citywide Private Rented Activity	Positive outcomes (I.e. standard of housing improved)	06/07 = 100 07/08 = 100 08/09 = 100 09/10 = 100	Dwellings made decent and occupied by vulnerable households	06/07 = 5 07/08 = 10 08/09 = 10 09/10 = 10		
	Citywide Assistance Policy	Grants/loans provided to vulnerable households	06/07 = 26 07/08 = 26 08/09 = 26 09/10 = 26	Dwellings made decent and occupied by vulnerable households	06/07 = 26 07/08 = 26 08/09 = 26 09/10 = 26		
	East End Urban Care/Group Repair hybrid	Number of House Condition Surveys carried out	06/07 = 40 07/08 = 40 08/09 = 0 09/10 = 0	Dwellings made decent and occupied by vulnerable households	06/07 = 30 07/08 = 30 08/09 = 0 09/10 = 0		
	Empty Property Homes Strategy	Number of empty homes brought back into use	06/07 = 88 07/08 = 88 08/09 = 88 09/10 = 88	Dwellings made decent and occupied by vulnerable households	06/07 = 21 07/08 = 11 08/09 = 6 09/10 = 6		
	Total Activity			Realistic estimate of contribution towards floor target Estimated total dwellings occupied by vulnerable households made decent as a result of mainstream activity	243		

<p>North Prospect Partnership Base To convert a donated PCC property (55 Woodhey Road) into a base for the North Prospect Partnership</p>	<p>Number of properties converted</p>	<p>One property converted between April- June 2006</p>	<p>Number of tenants voting in ballot on stock transfer</p>	<p>75% of tenants in target neighbourhoods vote in ballot</p>		
<p>Change Management Develop a change management plan to enable PCC staff to effectively manage the changing role of the department</p>	<p>Number of staff participating in change management events</p>	<p>770 housing staff attend 'Stock Options Seminars'</p>	<p>Number of PCC staffing structures changed to reflect reducing stock numbers</p>	<p>Target to be set.</p>		

<p>Priority Groups Vulnerable families Priority Neighbourhoods 2006-08 North Prospect, Barne Barton, East End, Stonehouse, Devonport</p>	<p>Rationale for selection P2020 Neighbourhood Renewal Index of Deprivation 2005 Housing Floor Target Action Plan 2006-08</p>
--	--

FOR FURTHER INFORMATION PLEASE REFER TO THE HOUSING FLOOR TARGET ACTION PLAN

Summary of Improvement Plan Priorities 2006-08: LIVEABILITY

Liveability - Improving delivery					
Ref.	Focus for improvement	Targets	Lead Officer	Milestones	Resources
	Baseline collection	To complete analysis of baseline data to inform targets and support interventions by end of July 2006	Jackie Young, Environmental Development Officer, Plymouth City Council Steve Parker, Safe & Strong Co-ordinator, Plymouth 2020	Commission baseline technical survey by June 06 Completion of technical survey by July 06 Perception survey commissioned by Sept 06 Results analysed by Dec 06 Baselines set by Dec 06 Targets set by March 07 LAA process informed by March -07	£22,000 NRF
	Liveability Business Plan	To complete Liveability Business Plan as a framework for the delivery of the FTAP by end of July 2006 To complete a delivery plan for the FTAP by October 2006	Jackie Young Steve Moore, Assistant Director of Waste Management and Street Services, PCC	Business Plan completed by July 06 Delivery plan and review of NRF funded interventions completed by Oct 06	To be established
	Capacity to deliver FTAP and LSP work programmes	To establish resources plan to deliver on FTAPs and LSP work programmes by August 2006	Nigel Pitt, Director of Development, Plymouth City Council	Review of lead officer's capacity carried out by Sept 06 Further resources identified to support lead officer as appropriate by Oct 06	To be established
Priority Groups To be identified Priority Neighbourhoods 2006-08 Stonehouse, North Prospect, Devonport, Barne Barton, City Centre			Rationale for selection P2020 Neighbourhood Renewal Index of Deprivation 2005 Liveability Floor Target Action Plan 2006-08		

FOR FURTHER INFORMATION PLEASE REFER TO THE LIVEABILITY FLOOR TARGET ACTION PLAN

Key Contacts

LSP Team:

LSP Manager, Alison Hernandez
 Personal Assistant/Co-ordinator, Amelia Boulter
 Project Manager, Neighbourhood Renewal, Sarah Taylor (until 11th August 2006)
 Researcher, Suzie Darlow
 Safe & Strong Co-ordinator, Steve Parker

Telephone: 01752 304026, Email: lsp@plymouth.gov.uk, Website: www.plymouth2020.co.uk

Theme areas:

Health (Overall responsibility through the 'Healthy' Theme Partnership)

Ann James, Chief Executive, Plymouth Teaching & Primary Care Trust
 Neil Boot, Deputy Director of Public Health Development Unit - Telephone: 01752 515470, Email: neil.boot@phdu.nhs.uk

Education (Overall responsibility through the 'Wise' Theme Partnership)

Bronwen Lacey, Director of Children Services, Plymouth City Council
 Stuart Farmer, Chief Education Officer, Plymouth City Council - Telephone: 01752 307464, Email: stuart.farmer@plymouth.gov.uk

Crime (Overall responsibility through the 'Safe & Strong' Theme Partnership)

Morris Watts, Chief Superintendent, Devon & Cornwall Police
 Sarah Hopkins, Community Safety Manager, Plymouth City Council – Telephone: 01752 307568, Email: sarah.Hopkins@plymouth.gov.uk

Housing (Overall responsibility through the 'Safe & Strong' Theme Partnership)

Clive Turner, Director of Community Services, Plymouth City Council
 Frances Turner, Head of Housing Services, Plymouth City Council – Telephone: 01752 307090, Email: frances.turner@plymouth.gov.uk

Worklessness (Overall responsibility through the 'Wealthy' Theme Partnership)

Carolyn Webster, European Funding & Programmes Manager, Job Centre Plus
 Graham Morris, Director of Learning & Work Partnership – Telephone: 07801 968203, Email: GrahamMorris@springwater.fsnet.co.uk

Liveability (Overall responsibility through the 'Safe & Strong' Theme Partnership)

Nigel Pitt, Director of Development Services, Plymouth City Council
 Jackie Young, Environment Development Officer, Plymouth City Council – Telephone: 01752 304220, Email: Jackie.young@plymouth.gov.uk